

# **HR Analytics** Making **People**

# **Decisions** with **Data**

- Y = f(X)
- **Problem Definition**
- What is the business pain & what can HR do about it?
- Quantify how much impact can HR create?

## What factors (Xs) impact the desired outcomes?

- What data is available & what needs to be collected?
- Collect sufficient data to that is representative of reality
- Clean data and prepare for Descriptive **Analytics**

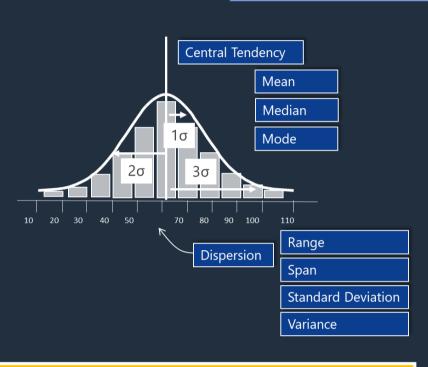
## **Data Collection**







## **Descriptive Analytics**

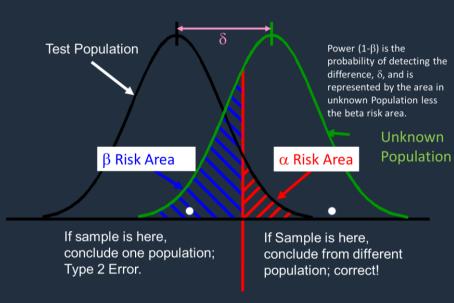


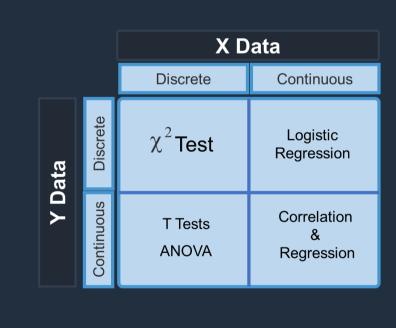
- Perform the following Analytics for each factor to study central tendency, dispersion, distortion and its impact on outcome:
- Distribution Plot/Histogram
- **Boxplot**
- **Outlier Analytics** 
  - Mean, Median, Mode
- Range, Span, SD
- Coeff of Variation, Skew(), Kurt()

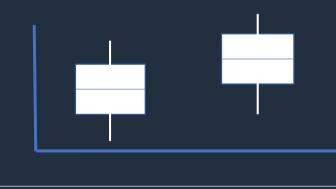
#### 1. Framing the hypotheses – Ho & Ha **Alternate**

- Decide on acceptable risks  $\alpha$  &  $\beta$
- Data collection
- Selection of appropriate test
- Perform test
- Draw statistical inferences 6.

## **Diagnostic Analytics**







## **Criteria**

p –value >  $0.05 \rightarrow$  Two groups are not different p-value < 0.05 → Two groups are different

## **Predictive Analytics**

**Direction of** Relationship

Relationship

Shape of

Strength of Relationship

## Correlation

- Pearson's r beyond (+/-) 0.8 for linear Spearman's Rho for non-linear



- Using Regressors to model data for prediction
- For Linear Relationships
  - **Linear Regression**
  - **Logistic Regression**
  - **SVM**
- For Non-linear Relationship Naïve Bayes

  - Decision Trees Classifier/Regressor **Neural Networks**

### **Model Accuracy Measures** Regression

- Coeff of Determination R-sq > 65 % ~ Rsq Adj **VIF < 5**
- **Residual Analysis**

To know more about:

**HR-Analytics-As-A-Service** 

**HR Analytics Education** 

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