

### B2B Growth Agenda

**Client Centric Business Growth Strategy** 

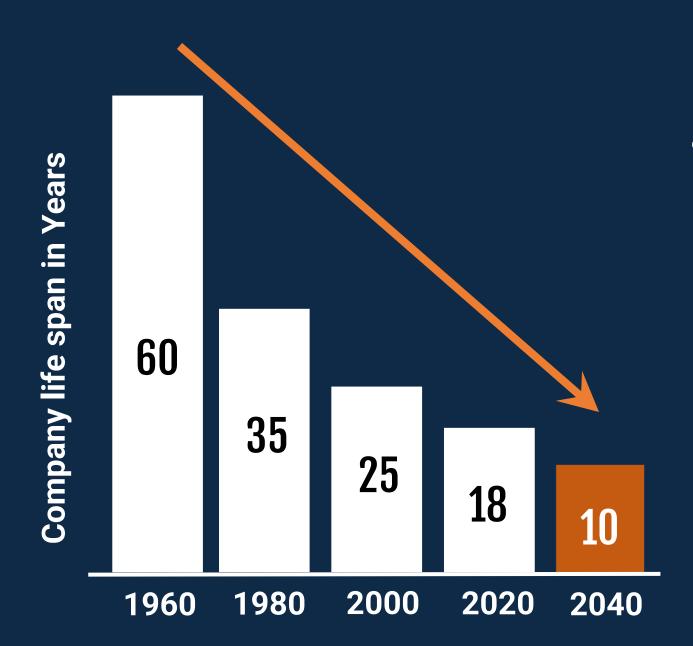


## Viewing in Laptop? Click Here for Portrait friendly format



## Average life span of companies is continuously decreasing....





Data Source : Curated from Innosight based S&P500 Companies

## Most B2B companies find it difficult to achieve consistent





Life time years of Business

#### Signs of Weakness in B2B

Canopus Business Management Group

80% of B2B organizations have at least 2 of these weakness

Poor account mining	Low sales win rates	Poor penetration in new segments	
Losing to aggressive pricing	Failed new product/ service launches	Undesirable client churn	
Low demand	Un-attractive value proposition	Ineffective differentiation	
In-adequate brand equity	No improvement in delivery	Poor client orientation	
Recurring client escalations	Unstructured client engagement	Service delivery issues	
Cross-functional misalignment	Poor execution	Lack of client intimacy skills	
No significant client insights	Lack of collaboration	In-adequate data & digital mindset	
No process ownership	Accountability issues	Order fulfilment mindset	

#### But a few B2B companies take



a different path...









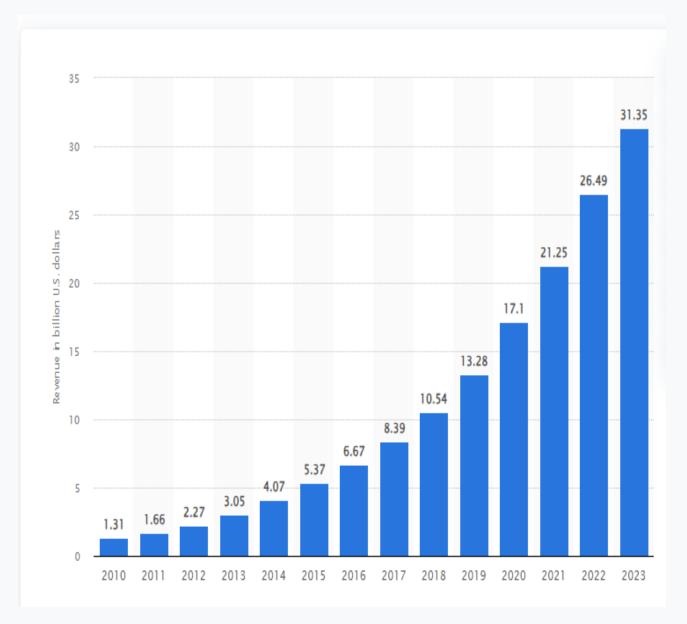






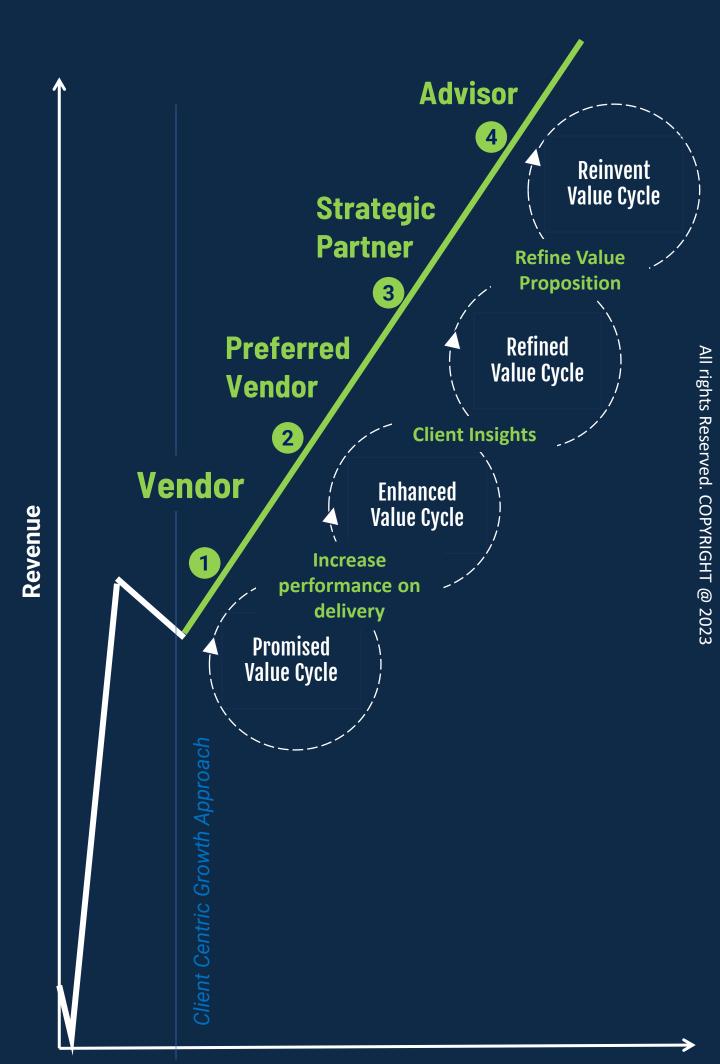


#### trend....



### They achieve consistent growth...





#### What is in store...



50%

**Higher Revenue** 

34%

**Higher Profitability** 

55%

**Higher Share of** Wallet

33%



Greater chance to be first choice of clients

32%

63%

**Lower Client Attrition** 

Collections

**Outstanding** 

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Source:Gallup

## How does your client describe you?



- Vendor
- Preferred Vendor
- Solution Provider
- Strategic Partner
- Advisor in your field



# Not sure of your company's potential?



## What is your chances of achieving long term consistent growth?





Reactive

< 25% Chances



**Operational** 

25 ~ 50% Chances



**Managed** 

50 ~ 80% Chances



Sustainable

> 80% Chances

#### **Self Assess Now**

Instantly get your company's Growth Score now. You will also get a detailed action report.

### What's Holding the B2B Management Back



- Lack of Client Centric
  Approach to business
  growth
- Lack of Management
  O2 Systems to support
  the approach



And Inconsistent Execution





# "You succeed when your client succeeds."

-'The Client Centric Protagonist' Book

#### A Research Finding....



As per Deloitte, the average revenue growth rate of companies correctly implementing client centric strategies is 2.3 times higher than companies that don't use an structured approach.

#### Top organizations choose us

















McKinsey & Company

**Deloitte.** 





















#### **Engagements in**

























































### We are an enabler of consistent business growth using client centric strategies to:

- Increase Account Based Revenue
- Increase Share of Business
- Increase New Order Win Rates
- Reduce Client Churns & Escalations
- ❖ New Product/Service Success Rate

### BFSI | Services | IT & ITES | Tech & Telecom | Industrial & Manufacturing





#### A few client case studies from...

- Shipping
- B2B Telecom
- IT
- ITES
- · 0&G
- Manufacturing

#### Strengthening 'Competence'



For a leading Global Ship Management



#### Condition

Company with 600 ships under management and 24k seafarers

- Frequent escalations to senior management from ship owners.
- Some fleet owners terminated contracts
- Regulatory show stoppers
- On-shore teams (front line) are disengaged

#### **Big 5 Actions**

- Process Definition and Digitization of EIR and VOC Management
- **Employee Client Centricity Attitude Dipstick**
- Core Process & Service Management Metrics Development
- Structure implementation of Central Function for Client Centricity
- Leadership workshop for digital transformation roadmap
  - Mentor digitization projects
  - **Employee Customer Centricity Development Plan**

#### Increase Sales Win Rates, C-sat with Better Targeting & Skills



For a 3 Bn US MNC involved in Engg and Enterprise Solutions for manufacturing sector clients including group companies & 3rd parties.

#### Condition

- Projects with few group companies had frequent escalations.
- Most external projects had budget and time overrun.
- Client satisfaction scores were low.
- Sales Win Rates and projects awarded were of low value.

#### **Big 5 Actions**

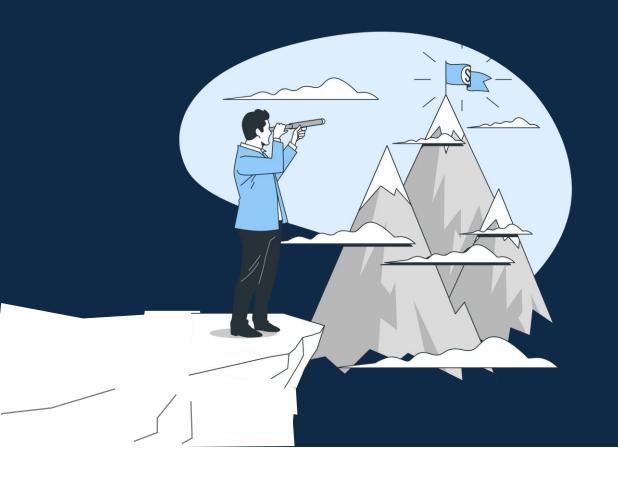
- Improved the Project Value and Win rates based on targeting the influencers instead of the decision makers.
- Customer Satisfaction Analytics to build a predictive model and key drivers
- Coaching of Delivery Managers and Project Managers on handling client reviews, communication and relationship management (influencing framework)
- Review of internal project management process and fix internal measures, risk assessment, resource management and client dashboards

# More Case Studies in Annexure





Inception: 2009 | HQ: Chennai, India



#### Your partner in achieving

## Consistent Client Centric Business Growth

BFSI | Services | IT & ITES | Tech & Telecom | Industrial & Manufacturing

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01

Take B2B Self-diagonstic & get instant report

Start Here

02

Organize a free 1 Hr
Leadership Workshop on
B2B Client Centric
Growth Strategies

03

You build a 'Business Growth Opportunity Roadmap' & we can help you

**Contact Us** 

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## Canopus B2B Client-Centric Growth Program



It's a strategic intervention that will help you:

- Identify gaps & opportunities in current system for achieving consistent growth
- Facilitate the development of client centric growth strategy
- Guide during the implementation of solutions to see the desired results.



- This will be the foundation for a solid long term client-centric business growth
- Specially for B2B Sectors Manufacturing, Industrial, IT, ITES, Tech
   and Telecom
- Continuous support provided to achieve the improvement

#### How can we help

#### Our engagement models



#### **Facilitation & Support**

- Strategic Workshops
- Implementation & Co-creation





#### **Deep Interventions**

- Client Centric Growth
- Assessment
- Client Research
- Data Based Insights

#### **Capability Building**

- Training & Mentoring
- Self-Paced Courses



#### **Capability Building Catalogue**

We facilitate a variety of skill building workshops covering the below client & growth centric competencies for B2B industries:

#### **Target Audience:**

- CXOs/Senior Leadership Team
- Client Facing Teams (Account Managers, Program managers, Sales & Marketing)
- Managers & above

#### **Client & Growth Centric Competencies:**

Cli	ent	Cen	tric	itv
UII	CIIL	OCII	LIIL	ILY

Relationship Management

Communication

Collaboration

**Problem Solving** 

**Analytics** 

**Execution** 

**Growth** 

For more details, contact us....



Currently I manage a professional services practice that I founded in 2009 offering consulting and digital learning courses with clientele across sectors like BFSI, outsourcing, IT, technology services, discrete manufacturing, 0&G, shipping, professional services, consumer goods, automobiles, telecom and edTech.

My main focus is in helping my clients to **drive consistent business growth by implementing client-centric strategies,** that result in increased account growth &
penetration, low sales win rates, client retention, Poor NPS & SLAs

- Led Business Transformation, Quality & Productivity initiatives for BoA & HSBC India
- Authored of 3 Books
- Value creation of hard improvements of over \$20 Mn
- Set up & led CX program for HSBC India across BUs
- Certified MBB, highly rated global instructor & repertoire to navigate in crossculture & C-suite to cultivate buy-in



#### **Reference Resources**

Canopus L Business Management Group

Click below text to access

- Recently concluded Customer Centricity Assessment
- Books Authored by Neil
- B2B Client-Centric Growth
   Strategies Fortnightly
   Perspective
- Publication/Thought leadership
- Client Testimonials
- Client Projects
- YouTube Channel
- Digital Learning Courses
- Workshops Facilitated

#### Turnaround A Soar Client Relationship





For the ITES arm of the top 10 IT companies in India.

#### Condition

 One of their large account (\$1Bn) wanted to terminate their enterprise contract due to issues with ITES services. Hence main focus was to prevent the churn by short term fix and long term actions.

#### **Big 2 Actions**

- Based on Client Interviews, employee interview and discovery, identified
  4 actions to be immediately initiated (Service quality, Analysis, Client
  review framework, Org structure change). Facilitated the agreement of
  action with clients
- Identified delight opportunities to clients by performing
   Horizontal/Vertical synergy studies and subsequent prioritization
   roadmap

#### Seamless Delivery during Build and Operate

0&G

For B2B solution provider offering Terminalling and, BOT solutions for O&G Cos.

#### **Condition**

- Frequent surprises due to complex stakeholder network and client dissatisfaction
- Budget and timeline overrun on large projects
- · Lack of accountability for red-flags

#### **Big 4 Actions**

- BD process was not formally defined. BD skills were missing and there were no timelines or deliverables
- Client experience during the Build (NPD) and Operate phases were not measured. Stakeholder management was only at Sr. Leadership level
- Clear Measures of Success for Client Journey were defined
- End to End Process was established with involvement of all internal members (200+)
- RACI for all tasks with internal SLAs was established.

#### Improving Responsiveness in Pre-Sales



**B2B Telecom** 

For one of the top 3 telecom providers in India, their B2B business unit that provides telecom services and solutions

#### **Condition**

- Clients are unhappy after first month bill. Payment disputes and escalations leading to retail brand damage
- Benchmarking study identified company is far behind all competitors in RFQ or leads

#### **Big 4 Actions**

- After gemba, interviews and process-walk-thro three broad issues came out.
  - Process not capable to respond to leads and RFQs at speed
  - Pre-sales process is broken
  - Post feasibility study accountability issues
- The entire End-to-End business process spanning all regional teams was re-engineered and later digitized.
- Mentoring of re-engineering project teams
- Leadership workshop on customer experience & client handling across BU

For Case Studies on other B2B Sectors, visit www.Collaborat.com

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